

Threat Identification and Response

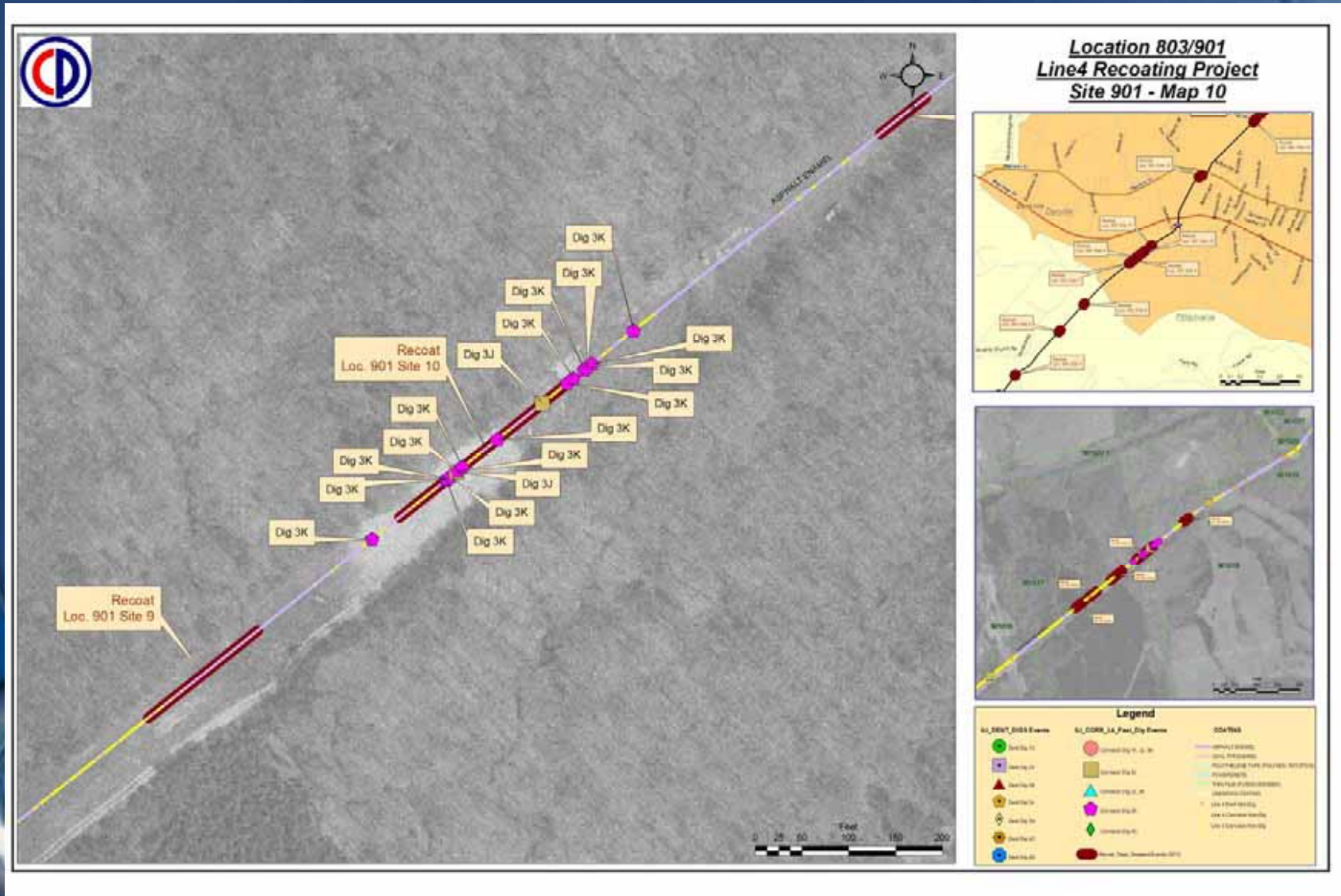
PHMSA R&D Forum
Chad Zamarin, Colonial Pipeline Company
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Threat Identification

Ideal Attributes

- ☑ All threats to a system are considered
- ☑ As conditions change, threat identification updates
- ☑ Multiple threat interaction is understood and accounted for
- ☑ When threats are identified, appropriate response is efficiently planned
- ☑ Responses are targeted to the threat or combination of threats
- ☑ Response and mitigation information is immediately fed back to the threat Identification system to validate predictions or update assumptions.
- ☑ Threats are properly prioritized, effectively communicated and performance is easily measured.
- ☑ The system relies on integrated data from all sources in real time (SCADA, inspection data, One call activity, weather, etc.)

Threat Identification

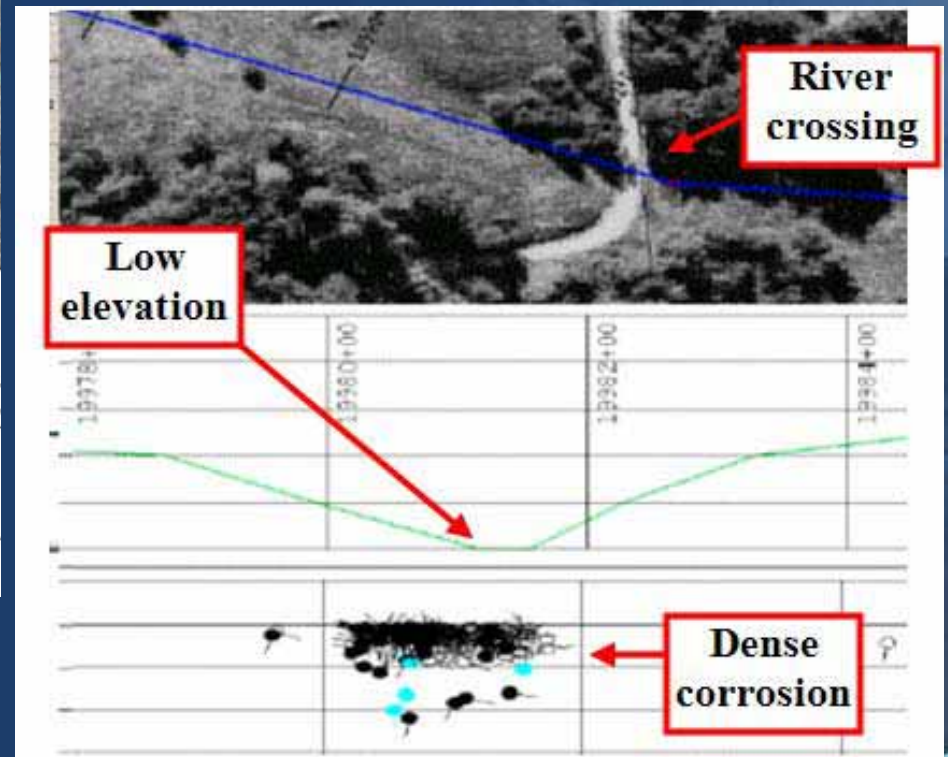
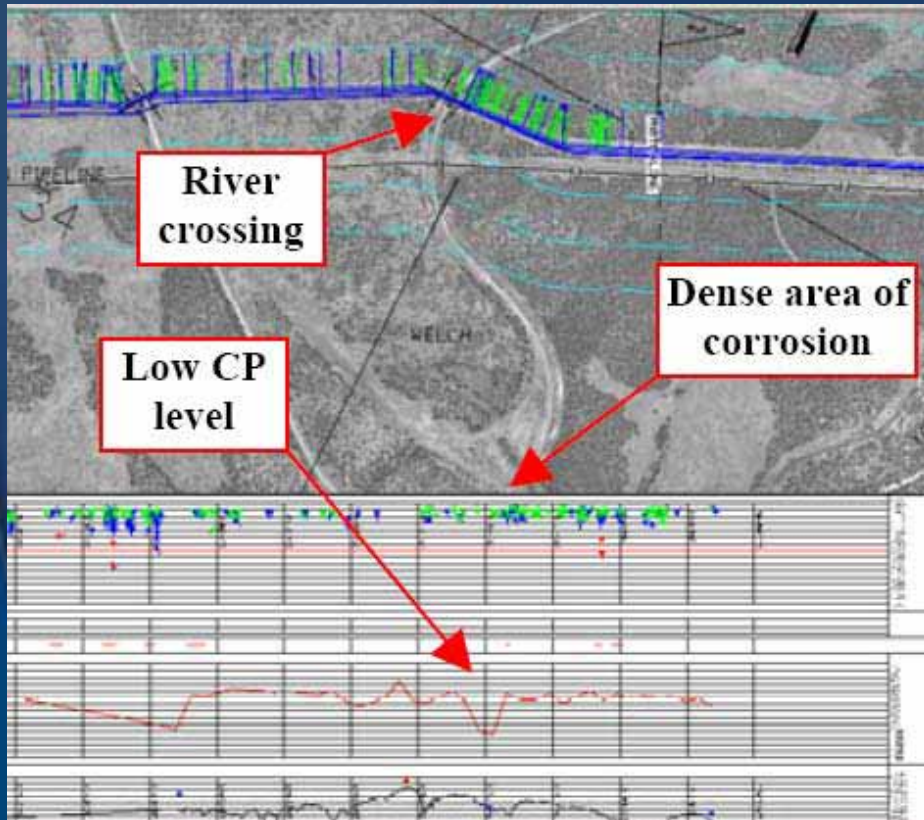


Threat Identification

Ideal Attributes

- ☑ The threat identification system is a “learning” system
 - Less well understood threats are modeled in a basic fashion
 - As data collection and information grows, models adjust based on findings
 - Ongoing sensitivity testing, algorithm refinement and incorporation of learnings and developments outside the organization
- ☑ The threat identification system performs efficient systemic analysis to model similar locations

Threat Identification

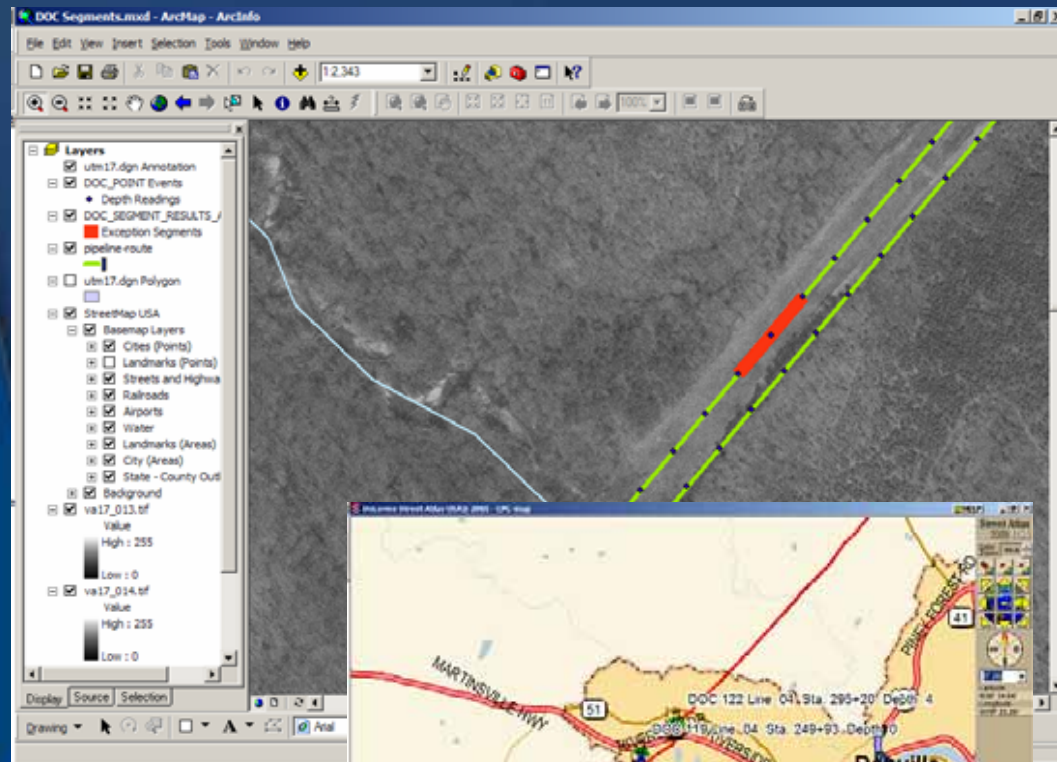


Threat Identification

Ideal Attributes

- ☑ Threat identification occurs at multiple levels
 - System wide – relative and probabilistic = program planning
 - Focused – probabilistic and quantitative = project planning
- ☑ Outputs are readily available at multiple levels
 - Analytical – SME use for threat monitor and system improvement
 - Visual – for use by broader audience to validate, plan, analyze and make decisions
 - Dashboard – to measure performance (the heartbeat of the organization)
 - Broad distribution of threat and risk assessment is critical.

Threat Identification



Threat Identification

Common Issues

- ☑ Good data needed to feed analysis is often not readily available in an integrated, ready to use format
- ☑ Response selection is not inherently tied to threat identification
- ☑ Data feedback is slow or sometimes not occurring
- ☑ Data management overhead limits time for analysis and response.
- ☑ Far from real time
- ☑ Heavily dependent on SME's turning the crank and using the results
- ☑ Limited distribution of threat and risk systems, limiting value

Threat Identification

Common Issues

- ☑ Models are static, slow to improve
- ☑ Too often there is a focus on risk management bells and whistles over content and application (form over substance)
- ☑ Focus has been heavily on models and less on tools to make risk management more integral to operations (communication, integration, planning, evolution, etc.)
- ☑ Systems are often myopic - Program level prioritization, or trying to pinpoint the next failure, etc.

Gaps

- ✓ Underlying integration technologies – how do we make integration inherent?
- ✓ Lack of risk management consensus
minimum standards across liquid and gas
- ✓ Technology to provide learning systems
- ✓ Bandwidth to get real time feedback
- ✓ Dynamic system to measure real time threats
and changes
- ✓ High resolution threat analysis with roll up
capabilities
- ✓ Spatial analysis

Opportunities

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