



U.S. Department of Transportation  
Pipeline and Hazardous Materials  
Safety Administration



# Control Room Management Workshop

**Fatigue Mitigation Panel  
November 17, 2010**



## 192.631(d) & 195.446(d)

- Each operator **must** implement the following methods to reduce the risk associated with controller fatigue that could inhibit a controller's ability to carry out the roles and responsibilities the operator has defined:



## 192.631(d) & 195.446(d)

- (1) Establish shift lengths and schedule rotations that provide controllers off-duty time **sufficient to achieve eight hours of continuous sleep**;

*Expectation that operators would account for commute times*

*While operators are not expected to directly account for controller(s) off-duty activities, education related to off-duty activities is a required element*



## 192.631(d) & 195.446(d)

- (2) Educate controllers and supervisors in fatigue mitigation strategies and how off-duty activities contribute to fatigue;
- (3) Train controllers and supervisors to recognize the effects of fatigue; and

*Don't expect operators to eliminate fatigue, but expect them to effectively manage it*

*Safety Culture is key to effectively putting education and training to practice*



## 192.631(d) & 195.446(d)

- (4) Establish a maximum limit on controller hours-of-service, which may provide for an emergency deviation from the maximum limit if necessary for the safe operation of a pipeline facility.

*Operators should maintain records to demonstrate HOS limits are appropriate, effective, and being followed*



# Fatigue Management

- For each of the elements, particularly (1) and (4), “litmus tests” via quantifiable metrics would be a benefit to all
- Perhaps more important to establishing the litmus tests is understanding why they work and if/how they may be impacted by any change
- Various factors such as overtime, call-out practices, etc could affect the fatigue level of controllers, even those on a traditional 8 hour shift



# Fatigue Management

- An operator must document the hours-of-service (HOS) limit(s) that were established, and have justification to demonstrate the chosen HOS limit does not pose an elevated risk of fatigue.
- Both the HOS limits and any provision(s) for emergency deviation should have a scientific basis that take into account circadian rhythm effects, type of shift(s) used, shift length effects, the need for rest, and other factors highlighted by relevant research.
- The operator's historical shift practices is not a scientific basis, unless appropriately verified by an expert
- Consortium-based programs can be sufficient, but only if the operator does not deviate from the program without additional expert verification



## Fatigue Management

- An operator is responsible for factoring into the controller maximum HOS limit all time that an individual is working for them, regardless of the activity, as that could have an impact on controller fatigue and inhibit a controller's ability to safely carry out their roles and responsibilities as a controller.
- While operators is not expected to directly account for controller(s) off-duty activities, education related to off-duty activities is a required element



# Panelists

- Steve Lerman (API/AOPL)
- Jeff Maples (Southwest Gas, AGA)
- Daron Moore (El Paso Corporation, INGAA)
- Rick Kuprewicz (Accufacts, Public)
- John Erickson (APGA)
- Jay Miller (Miller Ergonomics, PHMSA)



## Ground Rules

- Please hold your questions until after all of the presenters have finished.
- Please address your questions either to a specific member of the panel or to the panel at large.